



NAM LEADERSHIP CONSORTIUM

*Collaboration for
A LEARNING HEALTH SYSTEM*

Linking Payments to the Production of Health: The Next Generation of Outcomes Measures that Matter

Value Incentives & Systems Action Collaborative

May 30, 2024

National Academy of Sciences Building
2101 Constitution Avenue, NW
Washington, DC
Lecture Room

Value Incentives & Systems Action Collaborative Aim: Funding and accountability focused on person, family, and community goals and well-being.

Meeting Focus: Consider the alignment of measures that drive most health care payments with individual/community/national health goals, including improved outcomes.

Motivating Questions:

1. Vision: What are the necessary conditions to achieve a manageable set of “measures that matter” when it comes to tying performance measures to the outcomes that matter most to patients and clinicians?
2. Facilitators & barriers: What progress has been made with respect to the establishment of a core set of outcomes-based performance measures? What untapped opportunities and conceptual, technical, regulatory, or other barriers remain?
3. Advancing progress: How do we balance the need to reduce provider measurement burden while addressing gaps that remain with respect to our current portfolio of outcomes-based performance measures? How should future cycles of core measure development be funded and how can we expand the standardization of measures in use across government and commercial payers beyond what’s currently being done?

Desired Outcome: Priority strategies identified for: (a) identifying and validating measures that matter most, (b) linking payment to performance on those measures, and (c) identifying implementation levers.

Agenda:

8:30 am **Coffee/tea and light breakfast**

9:00 am **Welcome, Introductions & Meeting Overview**

- **Michael McGinnis**, National Academy of Medicine
- **Jim Madara**, American Medical Association
- **Diane Holder**, UPMC Health Plan

9:45 am **State of Play with Respect to Measures that Matter**

Following introductory remarks on the current landscape of health care performance measures, presenters will reflect on public and private sector efforts to determine the measures that matter most when it comes to tying financial incentives to health goals and outcomes.

- **David Blumenthal**, Harvard (*facilitator*)
- **Susannah Bernheim**, CMMI
- **Peter Long**, Blue Shield of California
- **Suz Schrandt**, ExPPect
- **Jeff Miklos**, Health Care Transformation Task Force

11:10 am **Coffee break**

11:20 am **Reducing Provider Measurement Burden**

This session will focus on the need to reduce provider measurement burden through measure reduction, multi-payer alignment, and burden-reducing methods for clinical data sourcing.

- **Jim Madara**, American Medical Association
- **Diane Holder**, UPMC Health Plan

12:45 pm **Networking lunch**

1:30 pm **Strategies for Redirecting Measures that Drive Payments**

This session will focus on practical considerations and strategies for replacing measures currently driving health care payment once the “measures that matter most” have been identified.

- **Michael Chernew**, Harvard

2:45 pm **Accelerating the Transformation**

In this session, participants will discuss consolidation and focus opportunities with respect to outcomes-based performance measures to which payment can be tied.

- **David Blumenthal**, Harvard
- **Dana Gelb Safran**, National Quality Forum

4:00 pm **Round Robin Reflections on Next Steps**

- **Diane Holder**, UPMC Health Plan

4:30 pm **NAM Thanks and Adjourn**

- **Michael McGinnis**, National Academy of Medicine