

Six Factor Scale for Leaders

[Lempa, M., R. M. Goodman, J. Rice, and A. B. Becker. 2008. Development of scales measuring the capacity of community-based initiatives. *Health Education and Behavior* 35\(3\):298-315.](#)

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NOTE

This assessment instrument is included as part of the Assessing Meaningful Community Engagement in Health and Health Care Policies and Programs project. For more information on the project visit <https://nam.edu/programs/value-science-driven-health-care/assessing-meaningful-community-engagement/>, and for more information on the Assessment Instrument Summaries visit <https://nam.edu/introduction-to-assessment-instrument-summaries>.

Six Factor Scale for Leaders

Table 1. Leader Items by Factor Loadings

	Factor					
	Leadership	Resources	External Networking	Visibility/ Recognition	Ability and Commitment to Organizing Action	Personnel Sustainability
Eigenvalues	17.739	3.132	2.506	1.886	1.758	1.533
% of Variance	40.315	7.118	5.696	4.286	3.995	3.483
Cum %	40.32	47.43	53.13	57.42	61.41	64.89
Item	Factor Loadings					
The leadership is motivated by helping others.	.816					
People involved with the project trust the leadership.	.795					
The leadership shows compassion for people.	.792					
The people involved with the project support the principles or values of the leadership.	.779					
People involved with the project agree with the leadership's vision.	.759					
The leadership tries to develop agreement in group decision making.	.759					
The leadership's vision is clear to people involved with the project.	.758					
The leadership communicates its principles or values to the people involved with the project when necessary.	.667					
The leadership spells out its principles or values clearly.	.639					
The leadership follows through on their commitments.	.617					

(continued)

Table 1 (continued)

	Factor					
	Leadership	Resources	External Networking	Visibility/ Recognition	Ability and Commitment to Organizing Action	Personnel Sustainability
The project has adequate space or has access to adequate space to conduct its business.		.797				
The project has adequate space or access to adequate space for meetings.		.734				
The project has the supplies it needs (e.g., paper, postage).		.655				
The project has the equipment it needs (e.g., computer, fax machine, copier).		.494				
The project knows where to go to find funding.		.412				
The project can gain support from political figures when needed.			.796			
The leadership has relationships with public officials who can help the project.			.667			
The project has access to powerful people.			.605			
The project helps people in the community identify shared goals.			.515			
The project helps to increase a sense of community.			.495			
The project gets people outside the community to participate in activities when necessary.			.418			
The project helps people in the community work together.			.402			
People outside the community know who the project's leaders are.				.858		

(continued)

Table 1 (continued)

	Factor					
	Leadership	Resources	External Networking	Visibility/ Recognition	Ability and Commitment to Organizing Action	Personnel Sustainability
People in the community know who the project's leaders are.				.667		
People outside the community know the name of the project.				.657		
People in the community know the name of the project.				.482		
People in the community listen to the opinion/position taken by the project.				.425		
The project can obtain information necessary for its work.					.769	
People involved with the project have or can obtain information the project needs to succeed.					.662	
The community has access to people involved with the project.					.660	
People involved with the project do not give up when the project faces challenges.					.618	
The project has a core group that organizes its efforts.					.589	
People involved with the project can work with diverse groups with different interests (e.g., racial/ethnic, incomes, religious).					.577	
Project members put in extra time when necessary.					.569	

(continued)

Table 1 (continued)

	Factor					
	Leadership	Resources	External Networking	Visibility/ Recognition	Ability and Commitment to Organizing Action	Personnel Sustainability
Project members have the skills necessary for the project to succeed.					.559	
Project members help establish the project's day-to-day operations					.526	
Project members influence the direction that the project takes.					.450	
The leadership develops new leaders for the project.						.561
Staff and/or volunteers are adequately trained.						.559
The project recruits staff and/or volunteers effectively.						.535
The project has a process for self-assessment.						.533
The project has people who provide clear direction for staff and/or volunteers.						.482
If the key leaders were to leave today, others would be able to lead effectively.						.474
People in the community get involved in the project's activities.						.474

NOTE: The scale ranged from 0 (*not at all*) to 10 (*completely*).