Emerging Fairer and Stronger from COVID-19: Health System Imperatives

For more information about the NAM Leadership Consortium or to share opportunities to address & advance this work, please reach out to:

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NATIONAL ACADEMY OF MEDICINE
Welcome & Introduction

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Emerging Stronger Sector Impact Assessments

Engage field leaders across 9 health system sectors to identify:

- Experience of each sector during the pandemic
- Especially prominent challenges and opportunities in each sector
- Cross-cutting system-wide vulnerabilities and transformation priorities
Lessons Learned and Priority Solution Sets

Defining problems shared across sectors:  
- system fragmentation
- misaligned incentives
- structural inequities

Solution sets:
1. **Financing** that is linked, integrated, seamless, and focused on outcomes for people and populations;
2. **Digital interoperability** and shared data;
3. **Culture and accountability** focused on matters most important to people and their communities;
4. **Learning** that is real-world, continuous, and timely; and
5. **Public health** integrity as an explicit responsibility of every organization,
Sector Assessment Co-Authors

Dr. Suzanne Miyamoto  
American Academy of Nursing

Dr. Peter Lee  
Microsoft

Dr. Georges Benjamin  
American Public Health Association
Audience Q&A
National Commission on

Investment Imperatives for a Healthy Nation
Commission Aims

Strategies and priorities to eliminate increasing, and often deadly, health system shortfalls caused by deepening fragmentation, perverse incentives, and structural inequities.

1. align **Values** & Principles
2. align **Incentives**
3. align **Policies**
4. align **Actions**
5. **Reverse** declining health & well-being
Approach

**Time-frame:** 2-3 years initially, with option of staged follow-on

**Commission:** senior stakeholders with experience from multiple sectors; recognized as thoughtful, knowledgeable, and independent; without current health system operational responsibilities

**Working groups:** one for each of the five work streams, populated by those with special expertise, leadership, and active involvement in the respective areas
Commission Workstreams

1. **Person & community motivated**: establishing personal and community health goals and priorities as the core design features of health system structure and function

2. **Equity & fairness**: developing and fostering strategies for conversations, understandings, and actions that bridge groups and cultures

3. **Health financing**: focusing payments and accountability on improving individual and community health outcomes

4. **Data & digital health**: accelerating digitally-enabled health data security, validation, sharing, analysis, and action to drive health improvement and continuous learning

5. **Capital flow**: investment strategies oriented to advancing the nation’s health and economic well-being
Emerging Fairer & Stronger from COVID-19: National Commission on Investment Imperatives for a Healthy Nation

AIMS:
- align Values
- align Incentives
- align Policies
- align Actions
- Reverse declining health & well-being

Work Streams

Person & community motivated
- establishing personal and community health goals and priorities as the core design features of health system structure and function

Equity & fairness
- developing and fostering strategies for conversations, understandings, and actions that bridge groups and cultures

Health financing
- focusing payments and accountability on improving individual and community health outcomes

Data & digital health
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Capital flow
- investment strategies oriented to advancing the nation’s health and economic well-being
1. **Framing questions:** developed for each work stream through interaction among working groups and the Commissioners, and aimed at clarifying key issues, potential impact, and practical strategies

2. **Assessments:** two products from each working group:
   1. **analytic assessment** of the qualitative and quantitative stakes for opportunities captured versus missed and
   2. **recommendations and strategies** for supportive culture and policies

3. **Commission report:** focused on sector and stakeholder alignment priorities, strategies, and requirements to achieve the progress intended.
Partners

• New England Journal of Medicine: Communication

• Community Philanthropy Coalition: Community input and implementation

• Others as indicated
Commission Partner

Dr. Dwayne Proctor
Missouri Foundation for Health
Community Philanthropy & the Commission

State, Local, and Regional Philanthropic Organizations (examples):

- Missouri Foundation for Health (MO)
- Health Forward Foundation (MO/KS)
- Episcopal Health Foundation (TX)
- The Alleghany Foundation (VA)
- The California Endowment (CA)
- California Health Care Foundation (CA)
- Cone Health Foundation (NC)
- Foundation for a Healthy Kentucky (KY)
- Health Foundation of South Florida (FL)
- Albuquerque Community Foundation (NM)
- MetroWest Health Foundation (MA)
- Montana Healthcare Foundation (MT)
- Sierra Health Foundation (CA)
- The Foundation for a Healthy High Point (NC)
- Health Foundation for Western and Central New York (NY)
- Bloomington Health Foundation (IN)
- Chuckanut Health Foundation (WA)
- The Colorado Health Foundation (CO)
- NY Health Foundation (NY)
- Ottumwa Regional Legacy Foundation (IA)
- Empire Health Foundation (WA)
- Kansas Health Foundation (KS)
- Greater Rochester Health Foundation (NY)
- The Alliance for Health Equity (PA)
- Impact Alamance (NC)
- The Colorado Trust (CO)
- Northern Virginia Health Foundation (VA)
- California Wellness Foundation (CA)
- Healthy Alaska Natives Foundation (AK)
- ...and many more
Commission Partner

Dr. Eric Rubin
New England Journal of Medicine
Communications Strategy

- **NEJM**: Flagship journal with Original Research, Review Articles, Clinical Implications of Basic Research, The Science Behind The Study, Medicine and Society, Sounding Board, Podcasts

- **NEJM Catalyst**: Journal focused on health care delivery, plus quarterly events

- **NEJM Evidence**: Journal focused on clinical research methodology

- **NEJM Journal Watch**: Conference coverage newsletters and summaries of important results published in other journals

- **NEJM Knowledge Plus**: Learning platform and provider of continuing medical education

- **NEJM Resident 360**: Resources for residents to help prepare them for subspecialty rotations
Expert Reactors

Dr. Meena Seshamani  
Health and Human Services

Dr. Amy Abernethy  
Verily

David Erickson  
Federal Reserve Bank of New York
Reactions/Comments/Suggestions?
Thank you for joining!

For more information about the National Academy of Medicine please visit us at: nam.edu

Read the *Emerging Stronger* Sector Assessments [here](#).