



**Rana Sen**  
Managing Director Consulting  
Government and Public Services

**Deloitte Consulting LLP**  
30 Rockefeller Plaza, 41<sup>st</sup> Floor  
New York, NY 10112-0015  
USA

[www.deloitte.com](http://www.deloitte.com)

Tel: (571) 882-5298  
Cell: (703) 342-6112  
[rsen@deloitte.com](mailto:rsen@deloitte.com)

March 15, 2022

Deloitte is the largest international professional services firm providing industry-leading tax, consulting, audit & assurance, and risk & financial advisory services. Deloitte is highly experienced with supporting clients across sectors who have long been grappling with the balance of mission priorities and a changing environment. Among our 340,000 employees, we have hundreds of professionals who have supported health clients in delivery, supply chain, education, and policy/financing/metrics. We are committed to bringing clients fresh perspectives to support them in their missions to improve health and climate outcomes.

Recognizing that change starts within, Deloitte launched a strategy to drive responsible climate choices within our organization and beyond. Components of this strategy include achieving net-zero greenhouse gas emissions by 2030 for our own operations, educating our employees on climate change, and engaging ecosystem partners to create innovative climate solutions. Additionally, Deloitte has practice groups focused on the nexus of environmental and human health to help health clients mitigate and adapt to climate change. We have work underway in each of the four Climate Collaborative priority areas and are eager to continue partnering with clients to decarbonize the U.S. health sector.

Focused on health care delivery, Deloitte's global human capital leaders facilitated an interactive workshop with leaders of the largest non-profit faith-based health system to integrate climate change into their strategy. Deloitte also identified interventions across a global life sciences company's operational footprint based on technical feasibility to meet client's emissions reduction goals. Domestically, Deloitte helped a federal health government agency develop a data strategy and define its environmental justice vision.

Deloitte is supporting a public sector entity identify, plan for, and develop strategies, processes, and structures that will strengthen the entity's ability to effectively respond now, and adapt to future emergencies by building sustainable supply chain capabilities. This effort includes assessing domestic manufacturing capabilities to inform improvement recommendations.

With a health non-profit, Deloitte is developing a Climate Resilient Health Toolkit that will equip healthcare organization leaders with foundational knowledge, methodologies, and frameworks for building environmental sustainability and climate resilience. Deloitte is also offering all of its employees a climate training to provide them with an understanding of macro climate change impacts, Deloitte's commitment to addressing climate change, and the impact of personal choices on the climate and practical steps to take positive action.

While the health sector has begun taking climate action, much work remains and policy, financing, and metrics play a critical role in this work. To support these efforts, Deloitte is convening cross-industry leaders to engage in discussion about how climate is and will impact their missions. Deloitte's Sustainability & Purpose Executive Network will bring together Chief Sustainability Officers and Chief Purpose Officers charting their organization's path to advance sustainability and purpose. Deloitte is also planning government sector-specific roundtables to provide a platform for peers to exchange lessons learned, ongoing challenges, and strategies for a climate-conscious future. Topics covered may include possibilities for enhanced impact measurement, approaches to decarbonizing operations, and regulations to further encourage sustainable and resilient action.

Rana Sen

Consulting Managing Director  
Deloitte Consulting LLP