VALUE INCENTIVES & SYSTEMS ACTION COLLABORATIVE  
Winter 2020 Update

Colleagues: Thank you for your engagement with the Value Incentives & Systems Action Collaborative (VISAC), an activity of the National Academy of Medicine (NAM) Leadership Consortium: Collaboration for a Value & Science-Driven Learning Health System. Below are highlights from VISAC’s work.

Please be in touch for additional information or to indicate an interest in participating in any activity noted.  
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FOCUS OF RECENT MEETINGS

- **February 13, 2020:** A bi-annual meeting of the VISAC members to accelerate the transition away from fee-for-service toward value and population health. (event page)
- **January 23, 2020:** A meeting of the Evidence Mobilization Action Collaborative members on the evolution of data privacy and implications for secondary use of health data. (event page)
- **December 12, 2019:** A meeting of the Culture and Inclusiveness Action Collaborative to improve population health by involving people, patients, and communities in measurement development and evaluation, and accelerating the implementation of care at the intersection of medical and social needs. (event page)

COLLABORATIVE ONGOING NAM PROJECTS: VISAC AND VISAC-RELATED

Collaborative projects are intended to: 1) identify issues of common interest and marshal needed leadership; 2) develop tools and networks needed for progress; and 3) develop joint leadership possibilities through individually-authored Perspective papers. Ongoing activities include:

- **Health System Financing that Rewards Results** Guided by a steering committee, the NAM is facilitating development of a Discussion Paper focused on accelerating the move toward a health care delivery and financing model that rewards value and improved population health.

- **Core Metrics for Better Health at Lower Cost: Assessing Progress Towards Equitable Outcomes, High Quality Care at Lower Costs, and Better Health for All.** The NAM will update Vital Signs (2015), a publication that identifies the most pressing health issues for the nation today and advances the most effective measurements to assess population health. The 2020 report will discuss key trends over the last five years, including improvements in health insurance coverage, setbacks in maternal mortality, and overall life expectancy.

- **Health System Financing For Social Needs: Investing in the Overall Health of Individuals.** The NAM is building on a recent NASEM consensus study report to address non-medical social needs in health and health care, exploring risk adjustment approaches and new financing models that leverage data integration to improve value and population health.

VISAC-RELATED COLLABORATIVE PROJECTS UNDER CONSIDERATION

- The Leadership Consortium’s stewardship of collaborative initiatives is dependent on: 1) the importance of the issue; 2) the interest and commitment of participants to take active roles; 3) the involvement of multiple organizations; and 4) the clearly identified advantage for the Academies’ role as facilitator.
VALUE INCENTIVES AND SYSTEMS ACTION COLLABORATIVE
Participating Organizations

Aetna, Inc.
American Academy Of Family Physicians
American Academy Of Pediatrics
American College Of Cardiology
American College Of Clinical Pharmacy
Applied Physics Laboratory
Astrazeneca Pharmaceuticals LP
Blue Cross Blue Shield Association
Brigham And Women’s Hospital C-Change
Cigna, Inc.
Commonwealth Fund
Consumer Reports
Consumers Union
Dartmouth-Hitchcock Medical Center
Epic Systems
Geisinger Health System
General Electric Company
Gordon & Betty Moore Foundation
Group Health Cooperative
Harvard University
HCA, Inc.
Healthcare Leadership Council
IBM
Institute for Healthcare Improvement
Institute for Healthcare Optimization
Johns Hopkins School of Medicine
Johnson & Johnson
Kaiser Permanente
Marriott International
Massno
Massachusetts Institute of Technology
Massachusetts General Hospital
Mayo Clinic
Medstar Health
Medtronic
Microsoft
National Academy for State Health Policy
National Business Group on Health
National Committee for Quality Assurance
National Health Council
National Partnership For Women & Families
National Patient Safety Foundation
National Quality Forum
Northeastern University
Northwest Physicians Network
Partners Healthcare System
Premier, Inc.
President’s Council of Advisors on Science & Tech.
Purdue University
Regenstrief Center on Healthcare Engineering
Robert Wood Johnson Foundation
Sanofi-Aventis
Stevens Institute of Technology
Stryker
The Brookings Institution
The Leapfrog Group
Thedacare Center for Healthcare Value
Tucson Medical Center
University of Arkansas
University of Connecticut School of Medicine
University of Michigan
University of Pittsburgh
University of Washington
University of Wisconsin
Vanderbilt University
Virginia Mason Medical Center
Wellpoint, Inc.
Federal Agencies:
− U.S. Department of Health & Human Services
− Agency for Healthcare Research and Quality
− Centers for Disease Control and Prevention
− Centers for Medicare & Medicaid Services
− Health Resources And Services Administration
− National Institutes of Health
− Office of the National Coordinator for Health Information Technology
− Office of the Secretary
− U.S. Department of Defense (Health Affairs)
− U.S. Department of Veterans Affairs

NAM LEADERSHIP CONSORTIUM MEMBERS

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Jeffrey Balser, Vanderbilt University Medical Center
Georges Benjamin, American Public Health Association
David Blumenthal, The Commonwealth Fund
Troyen Brennan, CVS Health
Josephine Briggs, PCORI
Susan DeVore, Premier, Inc.
Judith Faulkner, Epic Systems
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Stephen Friedhoff, Anthem, Inc.
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Gary Kaplan, Virginia Mason Health System
Richard E. Kuntz, Medtronic
Peter Long, Blue Shield of California Foundation
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Mark Miller, Laura and John Arnold Foundation
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