



VALUE INCENTIVES & SYSTEMS ACTION COLLABORATIVE

Winter 2020 Update

Colleagues: Thank you for your engagement with the [Value Incentives & Systems Action Collaborative \(VISAC\)](#), an activity of the National Academy of Medicine (NAM) [Leadership Consortium: Collaboration for a Value & Science-Driven Learning Health System](#). Below are highlights from VISAC's work.

Please be in touch for additional information or to indicate an interest in participating in any activity noted.

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FOCUS OF RECENT MEETINGS

- **February 13, 2020:** A bi-annual meeting of the VISAC members to accelerate the transition away from fee-for-service toward value and population health. ([event page](#))
- **January 23, 2020:** A meeting of the Evidence Mobilization Action Collaborative members on the evolution of data privacy and implications for secondary use of health data. ([event page](#))
- **December 12, 2019:** A meeting of the Culture and Inclusiveness Action Collaborative to improve population health by involving people, patients, and communities in measurement development and evaluation, and accelerating the implementation of care at the intersection of medical and social needs. ([event page](#))

COLLABORATIVE ONGOING NAM PROJECTS: VISAC AND VISAC-RELATED

Collaborative projects are intended to: 1) identify issues of common interest and marshal needed leadership; 2) develop tools and networks needed for progress; and 3) develop joint leadership possibilities through individually-authored Perspective papers. Ongoing activities include:

- *Health System Financing that Rewards Results* Guided by a steering committee, the NAM is facilitating development of a Discussion Paper focused on accelerating the move toward a health care delivery and financing model that rewards value and improved population health.
- *Core Metrics for Better Health at Lower Cost: Assessing Progress Towards Equitable Outcomes, High Quality Care at Lower Costs, and Better Health for All.* The NAM will update Vital Signs (2015), a publication that identifies the most pressing health issues for the nation today and advances the most effective measurements to assess population health. The 2020 report will discuss key trends over the last five years, including improvements in health insurance coverage, setbacks in maternal mortality, and overall life expectancy.
- *Health System Financing For Social Needs: Investing in the Overall Health of Individuals.* The NAM is building on a recent NASEM consensus study report to address non-medical social needs in health and health care, exploring risk adjustment approaches and new financing models that leverage data integration to improve value and population health.

VISAC-RELATED COLLABORATIVE PROJECTS UNDER CONSIDERATION

- The Leadership Consortium's stewardship of collaborative initiatives is dependent on: 1) the importance of the issue; 2) the interest and commitment of participants to take active roles; 3) the involvement of multiple organizations; and 4) the clearly identified advantage for the Academies' role as facilitator.

VALUE INCENTIVES AND SYSTEMS ACTION COLLABORATIVE

Participating Organizations

Aetna, Inc.	IBM	National Patient Safety Foundation	University of Wisconsin
American Academy Of Family Physicians	Institute for Healthcare Improvement	National Quality Forum	Vanderbilt University
American Academy Of Pediatrics	Institute for Healthcare Optimization	Northeastern University	Virginia Mason Medical Center
American College Of Cardiology	Johns Hopkins School of Medicine	Northwest Physicians Network	Wellpoint, Inc.
American College Of Clinical Pharmacy	Johnson & Johnson	Partners Healthcare System	Federal Agencies:
Applied Physics Laboratory	Kaiser Permanente	Premier, Inc.	U.S. Department of Health & Human Services
Astrazeneca Pharmaceuticals LP	Marriott International	President's Council of Advisors on Science & Tech.	– Agency for Healthcare Research and Quality
Blue Cross Blue Shield Association	Masimo	Purdue University	– Centers for Disease Control and Prevention
Brigham And Women's Hospital	Massachusetts Institute of Technology	Regenstrief Center on Healthcare Engineering	– Centers for Medicare & Medicaid Services
C-Change	Massachusetts General Hospital	Robert Wood Johnson Foundation	– Health Resources And Services Administration
Cigna, Inc.	Mayo Clinic	Sanofi-Aventis	– National Institutes of Health
Commonwealth Fund	Medstar Health	Stevens Institute of Technology	– Office of the National Coordinator for Health Information Technology
Consumer Reports	Medtronic	Stryker	– Office of the Secretary
Consumers Union	Microsoft	The Brookings Institution	U.S. Department of Defense (Health Affairs)
Dartmouth-Hitchcock Medical Center	National Academy for State Health Policy	The Leapfrog Group	U.S. Department of Veterans Affairs
Epic Systems	National Business Group on Health	Theadacare Center for Healthcare Value	
Geisinger Health System	National Committee for Quality Assurance	Tucson Medical Center	
General Electric Company	National Health Council	University of Arkansas	
Gordon & Betty Moore Foundation	National Partnership For Women & Families	University of Connecticut School of Medicine	
Group Health Cooperative		University of Michigan	
Harvard University		University of Pittsburgh	
HCA, Inc.		University of Washington	
Healthcare Leadership Council			

NAM LEADERSHIP CONSORTIUM MEMBERS

Mark B. McClellan , Duke University (Chair)	Richard Platt , Harvard Medical School
Jeffrey Balse , Vanderbilt University Medical Center	Richard J. Pollack , American Hospital Association
Georges Benjamin , American Public Health Association	John W. Rowe , Columbia University
David Blumenthal , The Commonwealth Fund	Jaewon Ryu , Geisinger
Troyen Brennan , CVS Health	Lewis G. Sandy , UnitedHealth Group
Josephine Briggs , PCORI	Leonard D. Schaeffer , University of Southern California
Susan DeVore , Premier, Inc.	David Skorton , AAMC
Judith Faulkner , Epic Systems	Jennifer Taubert , Johnson & Johnson
Joseph Fifer , Healthcare Financial Management Association	Reed V. Tuckson , Tuckson Health
Stephen Friedhoff , Anthem, Inc.	Debra B. Whitman , AARP
Atul Gawande , Harvard School of Public Health	EX-OFFICIO
Julie L. Gerberding , Merck & Co, Inc.	Gopal Khanna , Agency for Healthcare Research and Quality
Sandra Hernandez , California Health Care Foundation	Robert Redfield , Centers for Disease Control and Prevention
Diane Holder , UPMC Health Plan	<i>Deputy: Chelsey Richards</i>
Robert Hughes , Missouri Foundation for Health	Seema Verma , Centers for Medicare & Medicaid Services
Jeff Hurd , AstraZeneca	<i>Deputy: Kate Goodrich</i>
Frederick Isasi , Families USA	Thomas McCaffery , Department of Defense
Gary Kaplan , Virginia Mason Health System	<i>Deputy: Michael Dinneen</i>
Richard E. Kuntz , Medtronic	ADM Brett Giroir , Department of Health and Human Services
Peter Long , Blue Shield of California Foundation	Richard Stone , Department of Veterans Affairs
James L. Madara , American Medical Association	Norman E. Sharpless , Food and Drug Administration
Mark Miller , Laura and John Arnold Foundation	Thomas J. Engels , Health Resources & Services Administration
Ameet Nathwani , Sanofi	Francis Collins , National Institutes of Health
Mary D. Naylor , University of Pennsylvania	<i>Deputy: Michael Lauer</i>
William D. Novelli , Georgetown University	Don Rucker , Office of the National Coordinator for Health
Sally Okun , UnitedHealth Group	
Jonathan B. Perlin , HCA, Inc.	
Gerald Petkau , Blue Cross Blue Shield of North Carolina	