

## EVIDENCE MOBILIZATION ACTION COLLABORATIVE

Winter 2020 Update

**Colleagues:** Thank you for your engagement with the [Evidence Mobilization Action Collaborative \(EMAC\)](#), an activity of the National Academy of Medicine (NAM) [Leadership Consortium: Collaboration for a Value & Science-Driven Learning Health System](#). Below are highlights from EMAC's work.

Please be in touch for additional information or to indicate an interest in participating in any activity noted.

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### FOCUS OF RECENT MEETINGS

- **February 20, 2020:** Convening of the [Digital Health Action Collaborative \(DHAC\)](#) on individual access and control of health data. ([event page](#))
- **February 13, 2020:** Strategy discussion with the steering committee members and working group co-chairs of the Generating Stakeholder Demand for Data Sharing, Linkage, and Use initiative.
- **January 23, 2020:** A meeting of the EMAC on the evolving trends in data privacy and implications for secondary use of health data. ([event page](#))
- **August 23, 2019:** Building partnerships and implementing principles for a health system that shares data for continuous improvement ([event page](#))

### COLLABORATIVE ONGOING NAM PROJECTS: EMAC AND EMAC-RELATED

*Collaborative projects are intended to: 1) identify issues of common interest and marshal needed leadership; 2) develop tools and networks needed for progress; and 3) explore joint leadership possibilities through Collaborative-authored Perspective papers and publications. Ongoing activities include:*

- *Generating stakeholder support and demand for leveraging and sharing data for continuous learning - focus: organization of key stakeholder groups – health care executives, patient and family engagement leaders, and research oversight thought leaders – identify approaches for building support for data sharing, linkage, and use as well as principles for a continuous learning. Outcomes: NAM Special Publication.*
- *Improving understanding of heterogeneous treatment effects (HTE) for patient-centered care. Summary of a meeting that occurred on May 31, 2018 which explored the inherent limitations of using group data to guide treatment decisions for individuals. [NAM Special Publication](#) published in 2019.*
- *Individual Participant Data Sharing for Continuous Learning. An NAM Perspective paper that reviews examples of successful individual participant data (IPD) sharing initiatives and repositories, presents action items for accelerating progress around IPD sharing, and outlines areas that could benefit from additional research and pilot testing to promote cultural change needed to support ongoing IPD sharing.*
- *Institutional oversight practices for health system evaluations. An expert discussion paper that will present a range of different review approaches that institutions may employ to oversee evaluations of health systems interventions that are not subject to the Common Rule.*

### EMAC-RELATED COLLABORATIVE PROJECTS UNDER CONSIDERATION

- Potential projects in health data privacy: 1.) Formation of a sub working group to identify and refine the dashboard measures. 2.) Collation of case studies and best practices for data sharing and obtaining consent. 3.) Development of an approachable summary of challenges in data privacy.

## EVIDENCE MOBILIZATION ACTION COLLABORATIVE

### *Participating Organizations*

AcademyHealth	Cigna	Johnson & Johnson	UC, San Francisco
Aetna	Cincinnati Children's Hospital	Kaiser Permanente	UnitedHealth Group
AHIP	Cleveland Clinic	Mayo Clinic	University of Maryland
AHA	Cornell University	Medtronic	University of Michigan
Anthem, Inc.	Council of Medical Specialty Societies (CMSS)	Mighty Casey Media	University of Pennsylvania
Apple Inc.	Crowell & Moring	Milken Institute	Vanderbilt University
AAMC	Duke University	National Alliance on Mental Illness (NAMI)	Washington University in St. Louis
AARP	ECRI Institute	National Partnership for Women & Families	Yale University
American Medical Association (AMA)	Emory University	National Pediatric Cardiology Quality Improvement Collaborative	X4 Health
AstraZeneca	Epic Systems	OCHIN	Federal agencies:
AthenaHealth	Friends of Cancer Research	Parkinson's Foundation	NSF
Baylor Scott & White	Geisinger	Partners HealthCare	U.S. DHHS
Beth Israel Deaconess Medical Center	Georgetown University	PCORI	– Office of the Secretary
Blue Cross and Blue Shield	Harvard University	PatientsLikeMe	– AHRQ
Boston Children's Hospital	Health Care Systems Research Network	Purdue University	– CDC
Brigham and Women's	Health Hats	Quintiles, Inc.	– CMS
California Precision Medicine Consortium	Henry Ford Health System	Sanofi	– FDA
CMTP	Hospital Corporation of America (HCA)	Society for Participatory Medicine	– NIH
Children's Hospital of Philadelphia	Institute for Healthcare Improvement	Temple University	U.S. DOD
Children's Mercy Hospital, Kansas City	Intermountain Healthcare	Tufts University	U.S. DVA
Christiana Care	Janssen	University of Alabama	
	Johns Hopkins University		

### NAM LEADERSHIP CONSORTIUM MEMBERS

<b>Mark B. McClellan</b> , Duke University (Chair)	<b>Gerald Petkau</b> , Blue Cross Blue Shield of North Carolina
<b>Jeffrey Balse</b> , Vanderbilt University Medical Center	<b>Richard Platt</b> , Harvard Medical School
<b>Georges Benjamin</b> , American Public Health Association	<b>Richard J. Pollack</b> , American Hospital Association
<b>David Blumenthal</b> , The Commonwealth Fund	<b>John W. Rowe</b> , Columbia University
<b>Troyen Brennan</b> , CVS Health	<b>Jaewon Ryu</b> , Geisinger
<b>Josephine Briggs</b> , PCORI	<b>Lewis G. Sandy</b> , UnitedHealth Group
<b>Susan DeVore</b> , Premier, Inc.	<b>Leonard D. Schaeffer</b> , University of Southern California
<b>Judith Faulkner</b> , Epic Systems	<b>David Skorton</b> , AAMC
<b>Joseph Fifer</b> , Healthcare Financial Management Association	<b>Jennifer Taubert</b> , Johnson & Johnson
<b>Stephen Friedhoff</b> , Anthem, Inc.	<b>Reed V. Tuckson</b> , Tuckson Health
<b>Atul Gawande</b> , Harvard School of Public Health	<b>Debra B. Whitman</b> , AARP
<b>Julie L. Gerberding</b> , Merck & Co, Inc.	
<b>Sandra Hernandez</b> , California Health Care Foundation	EX-OFFICIO
<b>Diane Holder</b> , UPMC Health Plan	<b>Gopal Khanna</b> , Agency for Healthcare Research and Quality
<b>Robert Hughes</b> , Missouri Foundation for Health	<b>Robert Redfield</b> , Centers for Disease Control and Prevention
<b>Jeff Hurd</b> , AstraZeneca	<i>Deputy: Chelsey Richards</i>
<b>Frederick Isasi</b> , Families USA	<b>Seema Verma</b> , Centers for Medicare & Medicaid Services
<b>Gary Kaplan</b> , Virginia Mason Health System	<i>Deputy: Kate Goodrich</i>
<b>Richard E. Kuntz</b> , Medtronic	<b>Thomas McCaffery</b> , Department of Defense
<b>Peter Long</b> , Blue Shield of California Foundation	<i>Deputy: Michael Dinneen</i>
<b>James L. Madara</b> , American Medical Association	<b>ADM Brett Giroir</b> , Department of Health and Human Services
<b>Mark Miller</b> , Laura and John Arnold Foundation	<b>Richard Stone</b> , Department of Veterans Affairs
<b>Ameet Nathwani</b> , Sanofi	<b>Norman E. Sharpless</b> , Food and Drug Administration
<b>Mary D. Naylor</b> , University of Pennsylvania	<b>Thomas J. Engels</b> , Health Resources & Services Administration
<b>William D. Novelli</b> , Georgetown University	<b>Francis Collins</b> , National Institutes of Health
<b>Sally Okun</b> , UnitedHealth Group	<i>Deputy: Michael Lauer</i>
<b>Jonathan B. Perlin</b> , HCA, Inc.	<b>Don Rucker</b> , Office of the National Coordinator for Health