Colleagues: Thank you for your engagement with the Evidence Mobilization Action Collaborative (EMAC), an activity of the National Academy of Medicine (NAM) Leadership Consortium: Collaboration for a Value & Science-Driven Learning Health System. Below are highlights from EMAC’s work.

Please be in touch for additional information or to indicate an interest in participating in any activity noted.

Mahnoor Ahmed, Associate Program Officer, mahmed@nas.edu

FOCUS OF RECENT MEETINGS
- **February 20, 2020**: Convening of the Digital Health Action Collaborative (DHAC) on individual access and control of health data. (event page)
- **February 13, 2020**: Strategy discussion with the steering committee members and working group co-chairs of the Generating Stakeholder Demand for Data Sharing, Linkage, and Use initiative.
- **January 23, 2020**: A meeting of the EMAC on the evolving trends in data privacy and implications for secondary use of health data. (event page)
- **August 23, 2019**: Building partnerships and implementing principles for a health system that shares data for continuous improvement (event page)

COLLABORATIVE ONGOING NAM PROJECTS: EMAC AND EMAC-RELATED

Collaborative projects are intended to: 1) identify issues of common interest and marshal needed leadership; 2) develop tools and networks needed for progress; and 3) explore joint leadership possibilities through Collaborative-authored Perspective papers and publications. Ongoing activities include:

- **Generating stakeholder support and demand for leveraging and sharing data for continuous learning** - focus: organization of key stakeholder groups – health care executives, patient and family engagement leaders, and research oversight thought leaders – identify approaches for building support for data sharing, linkage, and use as well as principles for a continuous learning. Outcomes: NAM Special Publication.
- **Improving understanding of heterogeneous treatment effects (HTE) for patient-centered care**. Summary of a meeting that occurred on May 31, 2018 which explored the inherent limitations of using group data to guide treatment decisions for individuals. NAM Special Publication published in 2019.
- **Individual Participant Data Sharing for Continuous Learning**. An NAM Perspective paper that reviews examples of successful individual participant data (IPD) sharing initiatives and repositories, presents action items for accelerating progress around IPD sharing, and outlines areas that could benefit from additional research and pilot testing to promote cultural change needed to support ongoing IPD sharing.
- **Institutional oversight practices for health system evaluations**. An expert discussion paper that will present a range of different review approaches that institutions may employ to oversee evaluations of health systems interventions that are not subject to the Common Rule.

EMAC-RELATED COLLABORATIVE PROJECTS UNDER CONSIDERATION
- Potential projects in health data privacy: 1.) Formation of a sub working group to identify and refine the dashboard measures. 2.) Collation of case studies and best practices for data sharing and obtaining consent. 3.) Development of an approachable summary of challenges in data privacy.
AcademyHealth
Aetna
AHIP
AHA
Anthem, Inc.
Apple Inc.
AAMC
AARP
American Medical Association (AMA)
AstraZeneca
AthenaHealth
Baylor Scott & White
Beth Israel Deaconess Medical Center
Blue Cross and Blue Shield
Boston Children's Hospital
Brigham and Womn's
California Precision Medicine Consortium
CMTP
Children's Hospital of Philadelphia
Children's Mercy Hospital, Kansas City
Christiana Care
Cigna
Cleveland Clinic
Cornell University
Council of Medical Specialty Societies (CMSS)
Crowell & Moring
Duke University
ECRI Institute
Emory University
Epic Systems
Friends of Cancer Research
Geisinger
Georgetown University
Health Care Systems Research Network
Henry Ford Health System
Hospital Corporation of America (HCA)
Institute for Healthcare Improvement
Intermountain Healthcare
Janssen
Johns Hopkins University
Kaiser Permanente
Mayo Clinic
Medtronic
Mighty Casey Media
Milken Institute
National Alliance on Mental Illness (NAMI)
National Association for Healthcare Quality Improvement Collaborative
National Pediatric Cardiology Quality Improvement Collaborative
OCHIN
Parkinson's Foundation
Partners HealthCare
PCORI
PatientsLikeMe
Purdue University
Quintiles, Inc.
Sanofi
Society for Participatory Medicine
Temple University
Tufts University
University of Alabama
UC, San Francisco
UnitedHealth Group
University of Maryland
University of Michigan
University of Pennsylvania
Vanderbilt University
Washington University in St. Louis
Yale University
X4 Health

Federal agencies:
NSF
U.S. DHHS
− Office of the Secretary
− AHRQ
− CDC
− CMS
− FDA
− NIH
− U.S. DOD
− U.S. DVA

Mark B. McClellan, Duke University (Chair)
Jeffrey Balser, Vanderbilt University Medical Center
Georges Benjamin, American Public Health Association
David Blumenthal, The Commonwealth Fund
Troyen Brennan, CVS Health
Josephine Briggs, PCORI
Susan DeVore, Premier, Inc.
Judith Faulkner, Epic Systems
Joseph Fifer, Healthcare Financial Management Association
Stephen Friedhoff, Anthem, Inc.
Atul Gawande, Harvard School of Public Health
Julie L. Gerberding, Merck & Co, Inc.
Sandra Hernandez, California Health Care Foundation
Diane Holder, UPMC Health Plan
Robert Hughes, Missouri Foundation for Health
Jeff Hurd, AstraZeneca
Frederick Isasi, Families USA
Gary Kaplan, Virginia Mason Health System
Richard E. Kunst, Medtronic
Peter Long, Blue Shield of California Foundation
James L. Madara, American Medical Association
Mark Miller, Laura and John Arnold Foundation
Ameet Nathwani, Sanofi
Mary D. Naylor, University of Pennsylvania
William D. Novelli, Georgetown University
Sally Okun, UnitedHealth Group
Jonathan B. Perlin, HCA, Inc.
Gerald Petkau, Blue Cross Blue Shield of North Carolina
Richard Platt, Harvard Medical School
Richard J. Pollack, American Hospital Association
John W. Rowe, Columbia University
Jaewon Ryu, Geisinger
Lewis G. Sandy, UnitedHealth Group
Leonard D. Schaeffer, University of Southern California
David Skorton, AAMC
Jennifer Taubert, Johnson & Johnson
Reed V. Tuckson, Tuckson Health
Debra B. Whitman, AARP

EX-OFFICIO
Gopal Khanna, Agency for Healthcare Research and Quality
Richard Redfield, Centers for Disease Control and Prevention
Deputy: Chelsey Richards
Seema Verma, Centers for Medicare & Medicaid Services
Deputy: Kate Goodrich
Thomas McCaffery, Department of Defense
Deputy: Michael Dinneen
ADM Brett Giroir, Department of Health and Human Services
Richard Stone, Department of Veterans Affairs
Norman E. Sharpless, Food and Drug Administration
Thomas J. Engels, Health Resources & Services Administration
Francis Collins, National Institutes of Health
Deputy: Michael Lauer
Don Rucker, Office of the National Coordinator for Health