Colleagues: Thanks to all involved in the Executive Leadership Network for a Continuously Learning Health System (ELN). The ELN operates under the auspices of the Value Incentives and Systems Innovation Collaborative (VISIC) of the National Academy of Medicine (NAM) Leadership Consortium for a Value and Science-Driven Health System. The ELN is a virtual network that works to establish the capacity, infrastructure, and culture necessary to drive continuous learning and improvement within and across health care delivery systems.

NAM MEETINGS OF INTEREST TO NETWORK PARTICIPANTS

- **Leadership Consortium Members Meeting**—focus: a virtual health data trust: a core utility for continuous health learning (September 14, 2017; summary).
- **Vital Signs Core Metrics Webinar on Reducing Measurement Burden Webinar**—focus: the current state of health care quality metric reporting and opportunities for refinement and advancement (October 26, 2017; event page).
- **Digital Learning Collaborative**—focus: artificial intelligence and the future of continuous health learning and improvement (November 30, 2017; summary).
- **Care Culture and Decision-Making Innovation Collaborative**—focus: integration of health care and social services to meet the goals and needs of individuals coping with complex care needs (December 7, 2017; summary).
- **NAM Action Collaborative on Clinician Well-Being and Resilience**—focus: establishing clinician well-being as a national priority (December 15, 2017; event page).
- **Value Incentives and Systems Innovation Collaborative**—focus: a roadmap for moving from fee-for-service to fee-for-value and population health (December 18, 2017; event page).
- **Clinical Effectiveness Research Innovation Collaborative**—focus: oversight and consent practices for learning activities embedded in health systems, practices, and health plans that aim to provide evidence for care improvement (January 25, 2018; event page).
- **Interoperability for Continuous Learning**—consideration of NAM Special Publication entitled “Procuring Interoperability: Achieving High-Quality, Connected, and Patient-Centered Care through Strategic Acquisition” (January 30, 2018, event page).

RELATED NAM ACTIVITIES

- **Health System Financing that Rewards Results**: Guided by a steering committee, the NAM is facilitating development of a Special Publication presenting a roadmap for accelerating the move toward a health care delivery and financing model that rewards value and improved population health.
- **Improving Care for High-Need Patients: A webinar series, in partnership with the Peterson Center on Healthcare**: Following the prepublication release of the NAM Special Publication Effective Care for High-Need Patients: Opportunities for Improving Outcomes, Value, and Health, the NAM is continuing dissemination efforts through a series of webinars to showcase successful implementation of models of care for high-need patients. For more information, visit NAM.edu/HighNeeds.
- **Vital Signs: Core Metrics for Health and Health Care Progress**. The NAM is working with key field leaders to operationalize the core metrics presented in the 2015 IOM publication Vital Signs: Core Metrics for Health and Health Care Progress. The refined measures will be presented in a NAM publication to be released late 2018, with related activities highlighted through an ongoing NAM webinar series. For more information, contact Claire Wang, Senior Program Advisor, at CWang@nas.edu.
- **Generating Stakeholder Engagement and Demand for Leveraging and Sharing Data for Continuous Learning**: The NAM will hold a series of convening activities to engage the leadership of key stakeholders—executives of health systems and health plans, patient and family leaders, and research oversight thought leaders to explore strategies and actions necessary to advance “real world” knowledge generation embedded in clinical settings.

ACADEMIES PUBLICATIONS

- **The Role of Accreditation in Achieving the Quadruple Aim**: A recent NAM Perspectives paper which outlines a potential model for revising accreditation processes to achieve the quadruple aim (paper).
- **Vital Directions for Health and Health Care**: An NAM initiative which highlights the most critical priorities for improving US health policy for the current Presidential Administration (webpage).

OPPORTUNITIES FOR ENGAGEMENT WITH THE ELN

The work of the ELN is done in virtual form, with meetings and teleconferences planned based on specific project needs. We enthusiastically invite your engagement and any input for the activities underway or with topics for potential future activities:

- **Steering Committee**: The NAM is currently accepting suggestions for qualified individuals to guide the focus and activities of the ELN.
- **Value Incentives and Systems Innovation Collaborative (VISIC)**: The next VISIC meeting will take place May 10, 2018 in Washington, DC. ELN participants are encouraged to participate via webcast. Please contact Urooj Fatima (ufatima@nas.edu) for more information on how to participate.

Visit the website at nam.edu/ELN for more information on activities of interest to ELN participants.
NAM EXECUTIVE LEADERSHIP NETWORK
FOR A CONTINUOUSLY LEARNING HEALTH SYSTEM
Participating Organizations

Adeptus Health, Inc.
Advocate Health Care
Ascension Health
Banner Health
Baylor Scott & White Health
Bellin Health
BJC HealthCare
Blue Cross Blue Shield Association
Bon Secours Health System, Inc.
Boston Children's Hospital
Boston Medical Center
Brigham & Women's Health Care
Carolinas HealthCare System
Catholic Health Association
Cedars-Sinai Health System
Chicago Community Trust
Children's Hospital Los Angeles
Children's Mercy Hospital
Children's Hospital of Philadelphia
Christiana Care Health System
Cincinnati Children's Hospital
Cleveland Clinic
Clinical Directors Network, Inc.
Community Health Systems
CVS Health
Dartmouth-Hitchcock Med Center
DaVita HealthCare Partners
Denver Health
Dignity Health
Duke University Health System
Eskernazi Health
Fairview Health Services
Froedtert Health System
Grady Health System
Greenway Health
Group Health Cooperative
Health Share of Oregon
HealthPartners, Inc.
HealthSouth Corporation
Henry Ford Health System
Hospital Corporation of America
Indian Health Service, U.S. DHHS
Intermountain Healthcare, Inc.
Johns Hopkins Health System
Kaiser Permanente
LifePoint Health
Lifespan & Rhode Island Hospital
Louisiana State University Health
Care Services Division
Marshfield Clinic
Mass General Physicians Org
Mayo Clinic
Mayo Clinic, Arizona
MD Anderson Cancer Center
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Mercy Health
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Molina Healthcare
Montefiore Medical Center
Morehouse School of Medicine
Mount Sinai Health System
NIH Clinical Center
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North Shore-LIJ Health System
NorthShore Univ Health System
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Palo Alto Medical Foundation
Planetree
Press Ganey Associates, Inc.
Providence Health and Services
Scripps Health
Seattle Children's Hospital
St. Louis Children's Hospital
Sutter Health
ThedaCare
Tulane Health System
U.S. Department of Defense
University Hospital
Univ of Alabama Birmingham
University of Arizona Banner
University Medical Center
UC Irvine Medical Center
UC Los Angeles Health
UC San Diego Health Sciences
UCSF Medical Center
Univ of Chicago Medical Center
University of Colorado Health
Univ of Iowa Hospitals and Clinics
Univ of Maryland School of Med
Univ of Nebraska Medical Center
Univ of North Carolina Health
Univ of Pittsburgh Medical Center
UT Health Sci Ctr at San Antonio
UT Southwestern Medical Center
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Distribution to colleagues is encouraged. Additional information at: www.nam.edu/leadershipconsortium