

NAM EXECUTIVE LEADERSHIP NETWORK FOR A CONTINUOUSLY LEARNING HEALTH SYSTEM
Winter 2018 Update

Colleagues: Thanks to all involved in the Executive Leadership Network for a Continuously Learning Health System (ELN). The ELN operates under the auspices of the Value Incentives and Systems Innovation Collaborative (VISIC) of the National Academy of Medicine (NAM) Leadership Consortium for a Value and Science-Driven Health System. The ELN is a virtual network that works to establish the capacity, infrastructure, and culture necessary to drive continuous learning and improvement within and across health care delivery systems.

NAM MEETINGS OF INTEREST TO NETWORK PARTICIPANTS

- **Leadership Consortium Members Meeting**—focus: a virtual health data trust: a core utility for continuous health learning (September 14, 2017; [summary](#)).
- **Vital Signs Core Metrics Webinar on Reducing Measurement Burden Webinar**—focus: the current state of health care quality metric reporting and opportunities for refinement and advancement (October 26, 2017; [event page](#)).
- **Digital Learning Collaborative**—focus: artificial intelligence and the future of continuous health learning and improvement (November 30, 2017; [summary](#)).
- **Care Culture and Decision-Making Innovation Collaborative**—focus: integration of health care and social services to meet the goals and needs of individuals coping with complex care needs (December 7, 2017; [summary](#)).
- **NAM Action Collaborative on Clinician Well-Being and Resilience**—focus: establishing clinician well-being as a national priority (December 15, 2017; [event page](#)).
- **Value Incentives and Systems Innovation Collaborative**—focus: a roadmap for moving from fee-for-service to fee-for-value and population health (December 18, 2017; [event page](#)).
- **Clinical Effectiveness Research Innovation Collaborative**—focus: oversight and consent practices for learning activities embedded in health systems, practices, and health plans that aim to provide evidence for care improvement (January 25, 2018; [event page](#)).
- **Interoperability for Continuous Learning** - consideration of NAM Special Publication entitled “Procuring Interoperability: Achieving High-Quality, Connected, and Patient-Centered Care through Strategic Acquisition” (January 30, 2018; [event page](#)).

RELATED NAM ACTIVITIES

- **Health System Financing that Rewards Results:** Guided by a steering committee, the NAM is facilitating development of a Special Publication presenting a roadmap for accelerating the move toward a health care delivery and financing model that rewards value and improved population health.
- **Improving Care for High-Need Patients: A webinar series, in partnership with the Peterson Center on Healthcare:** Following the pre-publication release of the NAM Special Publication *Effective Care for High-Need Patients: Opportunities for Improving Outcomes, Value, and Health*, the NAM is continuing dissemination efforts through a series of webinars to showcase successful implementation of models of care for high-need patients. For more information, visit [NAM.edu/HighNeeds](#).
- **Vital Signs: Core Metrics for Health and Health Care Progress.** The NAM is working with key field leaders to operationalize the core metrics presented in the 2015 IOM publication *Vital Signs: Core Metrics for Health and Health Care Progress*. The refined measures will be presented in a NAM publication to be released late 2018, with related activities highlighted through an ongoing NAM webinar series. For more information, contact Claire Wang, Senior Program Advisor, at CWang@nas.edu.
- **Generating Stakeholder Engagement and Demand for Leveraging and Sharing Data for Continuous Learning:** The NAM will hold a series of convening activities to engage the leadership of key stakeholders—executives of health systems and health plans, patient and family leaders, and research oversight thought leaders to explore strategies and actions necessary to advance “real world” knowledge generation embedded in clinical settings.

ACADEMIES PUBLICATIONS

- *The Role of Accreditation in Achieving the Quadruple Aim:* A recent NAM Perspectives paper which outlines a potential model for revising accreditation processes to achieve the quadruple aim ([paper](#)).
- *Vital Directions for Health and Health Care:* An NAM initiative which highlights the most critical priorities for improving US health policy for the current Presidential Administration ([webpage](#)).

OPPORTUNITIES FOR ENGAGEMENT WITH THE ELN

The work of the ELN is done in virtual form, with meetings and teleconferences planned based on specific project needs. We enthusiastically invite your engagement and any input for the activities underway or with topics for potential future activities:

- **Steering Committee:** The NAM is currently accepting suggestions for qualified individuals to guide the focus and activities of the ELN.
- **Value Incentives and Systems Innovation Collaborative (VISIC):** The next VISIC meeting will take place **May 10, 2018** in Washington, DC. ELN participants are encouraged to participate via webcast. Please contact Urooj Fatima (ufatima@nas.edu) for more information on how to participate.

Visit the website at nam.edu/ELN for more information on activities of interest to ELN participants.

Henrietta Awo Osei-Anto, MPP, MA

Senior Program Officer

HOseiAnto@NAM.edu

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THE LEARNING HEALTH SYSTEM SERIES

NAM EXECUTIVE LEADERSHIP NETWORK
FOR A CONTINUOUSLY LEARNING HEALTH SYSTEM
Participating Organizations

Adeptus Health, Inc.	DaVita HealthCare Partners	Mayo Clinic, Arizona	Seattle Children's Hospital
Advocate Health Care	Denver Health	MD Anderson Cancer Center	St. Louis Children's Hospital
Ascension Health	Dignity Health	Medical College of Wisconsin	Sutter Health
Banner Health	Duke University Health System	Memorial Hermann	ThedaCare
Baylor Scott & White Health	Eskenazi Health	Mercy Health	Tulane Health System
Bellin Health	Fairview Health Services	Mission Health System	U.S. Department of Defense
BJC HealthCare	Froedtert Health System	Molina Healthcare	University Hospital
Blue Cross Blue Shield Association	Grady Health System	Montefiore Medical Center	Univ of Alabama Birmingham
Bon Secours Health System, Inc.	Greenway Health	Morehouse School of Medicine	University of Arizona Banner
Boston Children's Hospital	Group Health Cooperative	Mount Sinai Health System	University Medical Center
Boston Medical Center	Health Share of Oregon	NIH Clinical Center	UC Irvine Medical Center
Brigham & Women's Health Care	HealthPartners, Inc.	Nationwide Children's Hospital	UC Los Angeles Health
Carolinas HealthCare System	HealthSouth Corporation	Nemours Foundation	UC San Diego Health Sciences
Catholic Health Association	Henry Ford Health System	NYC Health & Hospitals Corp	UCSF Medical Center
Cedars-Sinai Health System	Hospital Corporation of America	NewYork-Presbyterian Hospital	Univ of Chicago Medical Center
Chicago Community Trust	Indian Health Service, U.S. DHHS	NYU Langone Medical Center	University of Colorado Health
Children's Hospital Los Angeles	Intermountain Healthcare, Inc.	Northern Westchester Hospital	Univ of Iowa Hospitals and Clinics
Children's Mercy Hospital	Johns Hopkins Health System	North Shore-LIJ Health System	Univ of Maryland School of Med
Children's Hospital of Philadelphia	Kaiser Permanente	NorthShore Univ Health System	Univ of Nebraska Medical Center
Christiana Care Health System	LifePoint Health	OCHIN	Univ of North Carolina Health
Cincinnati Children's Hospital	Lifespan & Rhode Island Hospital	Ochsner Health System	Univ of Pittsburgh Medical Center
Cleveland Clinic	Louisiana State University Health	Palo Alto Medical Foundation	UT Health Sci Ctr at San Antonio
Clinical Directors Network, Inc.	Care Services Division	Planetree	UT Southwestern Medical Center
Community Health Systems	Marshfield Clinic	Press Ganey Associates, Inc.	Univ of Virginia Medical Center
CVS Health	Mass General Physicians Org	Providence Health and Services	University of Wisconsin Health
Dartmouth-Hitchcock Med Center	Mayo Clinic	Scripps Health	Vanderbilt Health System
			Vidant Healthcare

NAM LEADERSHIP CONSORTIUM FOR A VALUE & SCIENCE-DRIVEN HEALTH SYSTEM

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