Financial Disclosure

I have no financial relationships to disclose.
Overview

- Background
- Instrument and methods
- Results
- Best practices and lessons learned
Background

- Health Agency CFO Peer Network
- Community benefit as an innovative financing approach

Action steps

- Assess current levels of health agency involvement
- Identify lessons learned and best practices
Instrument and Methods

Instrument
- 10-item online survey
- Quantitative and qualitative questions

Major sections
- Community Health Needs Assessment
- Community Benefit

Distributed to all ASTHO member agencies

Primary respondents: Health agency Chief Financial Officers

Additional contributors: Senior Deputies and other health agency staff
Results: Community Health Needs Assessment

- 67.6% contacted by a hospital, hospital system, or state hospital association to help in the development of a CHNA

- In some jurisdictions, other bodies coordinate CHNAs
  - Local/regional health departments
  - State health agencies
  - Other, e.g. university
Results: Community Health Needs Assessment

Types of CHNA involvement undertaken or planned

- Providing data: 97%
- Providing assessment tools: 82.4%
- Identifying partners or stakeholders: 76.4%
- Setting priorities based on results: 66.7%
Results: Community Benefit

- Few rules or formal agreements
  - Regulations or guidelines – 21.2%
  - Legally-binding agreements between partners – 9.4%
  - Legislation around setting priorities – 9.1%

- Alignment with public health frameworks – 60.6%

- Community benefit recipients
  - Community-based organizations
  - Local health departments
  - S/THAs
Results: Community Benefit

<table>
<thead>
<tr>
<th>Stakeholders</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hospital and/or hospital system partners</td>
<td>92.9%</td>
</tr>
<tr>
<td>State level partners</td>
<td>75.0%</td>
</tr>
<tr>
<td>Local level partners</td>
<td>53.6%</td>
</tr>
<tr>
<td>Community-based organizations</td>
<td>32.1%</td>
</tr>
<tr>
<td>National/federal level partners</td>
<td>21.4%</td>
</tr>
</tbody>
</table>
Results: Community Benefit

Information sources on investment of community benefit dollars or resources

- Publicly available reports provided by hospitals: 67.7%
- Informal conversations with non-profit hospital staff: 22.6%
- Surveys of non-profit hospitals: 19.4%
- Non-public reports shared by hospitals: 6.5%
Best Practices and Lessons Learned

Best practices

- Partnership, including entities and collaborative activities
- Alignment with accreditation requirement
- Framing community benefit as investment
- Having designated CB staff in health systems leads to greater PH integration
- House coordination in health agencies

Challenges

- Difficult to determine funding source of services provided
- IRS community benefit reporting may not reflect total community health spending