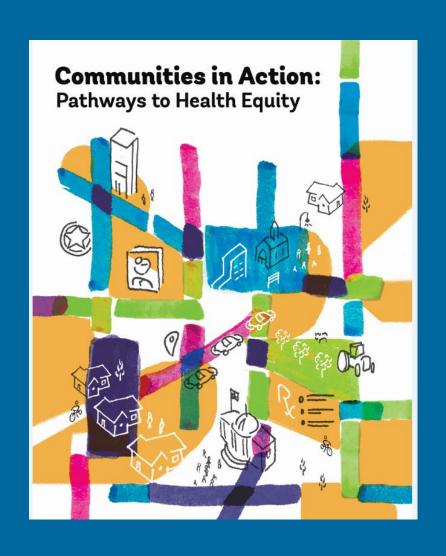
The National Academies of SCIENCES • ENGINEERING • MEDICINE



Communities in Action: Pathways to Health Equity

May 5, 2017

#PromoteHealthEquity

Community Driven

The committee

- James Weinstein (chair)
- Hortensia de los AngelesAmaro
- Elizabeth Baca
- B. Ned Calonge
- Bechara Choucair
- Alison Evans Cuellar
- Robert Dugger
- Chandra Ford
- Robert García
- Helene Gayle

- Andrew Grant-Thomas
- Sister Carol Keehan
- Christopher Lyons
- Kent McGuire
- Julie Morita
- Tia Powell
- Lisbeth Schorr
- Nick Tilsen
- William Wyman

The charge, in brief

The Robert Wood Johnson Foundation asked the committee to:

Review the state of health disparities in the United States and explore the underlying conditions and root causes contributing to health inequity and the interdependent nature of the factors that create them. Identify the major elements of effective or promising solutions and their key levers, policies, stakeholders, and other elements that are needed to be successful.

Identify and examine a minimum of six examples of community-based solutions that address health inequities, drawing both from deliberate and indirect interventions or activities that promote equal opportunity for health, spanning health and non-health sectors accounting for the range of factors that contribute to health inequity in the US (e.g., systems of employment, public safety, housing, transportation, education).

Recommend elements of short- or longterm strategies and solutions that communities may consider to expand opportunities to advance health equity.

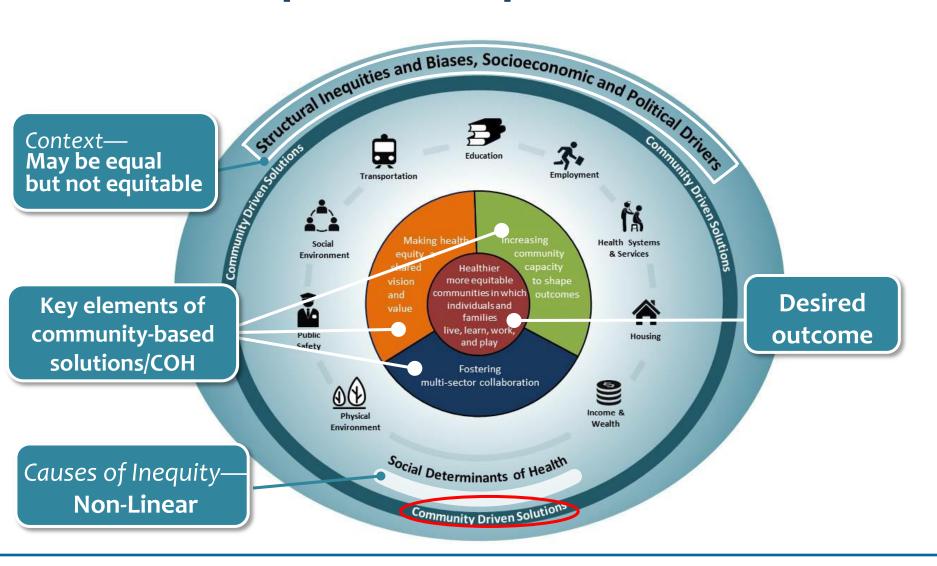
Recommend key research needs to help identify and strengthen evidence-based solutions and other recommendations as viewed appropriate by the committee to reduce health disparities and promote health equity.

The report in brief

9 chapters, 15 recommendations

- A. Health equity is crucial for the wellbeing and vibrancy of communities. Chapter 1 & 2
- B. Health is a product of multiple determinants. Chapter 3
- C. Health inequities are in large part a result of poverty, structural racism, and discrimination. Chapter 3
- D. Communities have agency to promote health equity. Chapters 4 & 5
- E. Supportive public and private <u>policies</u> (at all levels) and <u>programs</u> facilitate community action. *Chapter* 6
- F. The collaboration and engagement of new and <u>diverse</u> (<u>multi-sector</u>) partners is essential to promoting health equity. Chapter 7
- G. <u>Tools and other resources</u> exist to <u>translate knowledge into action</u> to promote health equity. *Chapter* 8

Report conceptual model



Vital Directions for Health and Health Care Priorities From a National Academy of Medicine Initiative

Victor J. Dzau, MD; Mark B. McClellan, MD, PhD; J. Michael McGinnis, MD, MPP; Sheila P. Burke, MPA, RN; Molly J. Coye, MD, MPH; Angela Diaz, MD, MPH; Thomas A. Daschle, BA; William H. Frist, MD; Martha Gaines, JD, LLM; Margaret A. Hamburg, MD; Jane E. Henney, MD; Shiriki Kumanyika, PhD, MPH; Michael O. Leavitt, BA; Ruth M. Parker, MD; Lewis G. Sandy, MD; Leonard D. Schaeffer, BA; Glenn D. Steele Jr, MD, PhD; Pamela Thompson, MS, RN; Elias Zerhouni, MD

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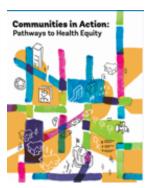


Figure 3. Vital Directions Framework

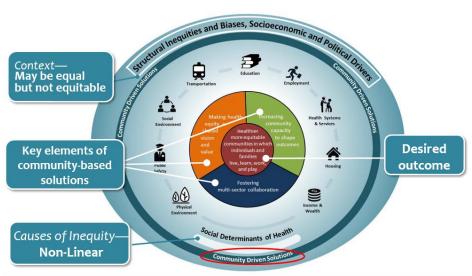
The vision

A health system that performs optimally in promoting, protecting, and restoring the health of individuals and populations and helps each person reach his or her full potential for health and well-being

Core goals Strong science Better health and High-value and technology well-being health care **Health Equity Action priorities** Activate communities Pay for value Empower people Connect care Essential infrastructure needs Measure what matters most Accelerate real-world evidence Modernize skills Advance science

Achieving the vision of the Vital Directions for Health and Health Care requires focusing on 3 core goals—better health and well-being, high-value health care, and strong science and technology—and pursuing the action priorities and infrastructure needs required for their achievement.

Report conceptual model



Preface

Our founders wrote, that all people are created equal with the right to

"life, liberty and the pursuit of happiness."

Equality and equal opportunity are deeply rooted in our national values, wherein everyone has a fair shot to succeed with hard work.

Infant mortality rates, 2013 select examples

Race/Ethnicity	Infant Mortality Rate (per 1,000 live births)
African Americans	11.1
Native Americans	7.61
Puerto Ricans	5.93
Whites*	5.06

SOURCE: Mathews et al., 2015.

Note: Infant mortality is one of the indicators of overall health

^{*}In 2012, IMR was 7.6 per 1,000 for white infants in the Appalachian region.

Children's Defense Fund, 2016

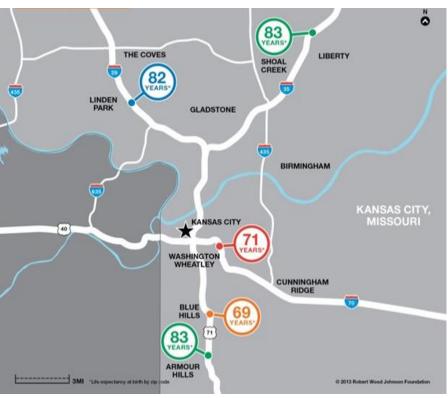
Disparities in life expectancy have increased alongside the rise in income inequality.

- 2001-2014, life expectancy for top 5 percent of income earners rose by 3 years, while the bottom 5 percent saw no increase.
- Gap in life expectancy between richest 1 percent and the poorest 1 percent:
 - 14.6 years for men
 - 10.1 years for women

(Chetty et al., 2016)

Geography Matters





Life expectancy disparities in New Orleans, LA and Kansas City, MO SOURCE: RWJF, 2013.

Note: Age adjusted death rates and life expectancy are indicators of overall health

Conclusion

Health disparities and health inequity have profound implications for the country's overall health, economic vitality, and national security. Addressing health inequity is a critical need that requires this issue to be among our nation's foremost priorities.

- The Urban Institute projects from 2009-2018:
 Racial disparities in health cost approximately \$337 billion.
 Reducing such disparities would save \$229 billion.
- 75% or 26 Million Americans (ages 17-24) cannot qualify to serve in the Military: due to persistent health problems (drugs, prescription and non prescription, poorly educated, convicted of a felony, obesity).

Understanding health inequities

Recommendations

Funders should support:

- (a) health disparities research re: the multiple effects of structural racism and implicit/explicit bias across different categories of marginalized status on health and health care delivery
- (b) strategies to mitigate the effects of explicit and implicit bias
- (c) multidisciplinary research teams that include non-academics to:
 - (1) understand the cognitive and affective processes of implicit bias and
 - (2) test and learn from interventions that disrupt and change these processes toward sustainable solutions

Communities promoting health equity

Name Location	Primary Social Determinant(s) of Health Targeted, Data on outcomes *
Blueprint for Action Minneapolis, MN BLUEPRINT FOR ACTION PREVENTING YOUTH VIOLEN IN MINNEAPOLIS	Public safety 2007 -2015 Preventing youth violence: Results = Reductions reported 62% in youth gunshot victims; 36% youth victim crimes; 76% youth arrest with guns
Delta Health Center Mound Bayou, MS	Health systems and services From 2013 -2015 Low birth weight babies decreased from 20.7% to 3.8%
Dudley Street Neighborhood Initiative Boston, MA	Physical environment 2014 -2015 % HS students at or above grade level: Math from 36% to 63% Graduation Rate 51% to 82% Percent enrolled in college 48% to 69%
Eastside Promise Neighborhood San Antonio, TX	Education Child care available 80% to 100% Work with others to improve neighborhood 58% to 83% Safe places for Kids 48% to 67%

Communities promoting health equity

Name Location Primary Social Determinant(s) of Health Targeted, Data on outcomes*

Indianapolis Congregation Action Network

Indianapolis, IN



Employment; Public safety

76% more civic duty than avg. resident Reduction in incarceration and increased jobs

Magnolia Community Initiative

Los Angeles, CA



Social environment 2016

57% children o-5 had access to place vs ER 78% graduated from H.S.; 45% College 75.7% report feeling safe, to and from school

Mandela Marketplace

Oakland, CA



Physical environment

641,000 lbs. of produce; 76% consumption \$5.5 M new revenue; 26 + job ownership opportunities---sustainability

People United for Sustainable Housing

Buffalo, NY



Regional mapping process: # of employed workers, # housing units for redeveloped, carbon emission reduction; utility bills

WE ACT for Environmental Justice

Harlem, NY



Physical environment

New policies around air quality, use of harmful chemicals, pesticides, flame retardants

Guiding principles for communities

- Leverage existing efforts whenever possible
- Adopt strategies for authentic community engagement, ownership, involvement, and input
- Nurture the next generation of leadership
- Foster flexibility, creativity, and resilience where possible
- Seriously consider non-traditional community partners
- Commit to results, systematic learning, cross-boundary collaboration, capacity building, and sustainability
- Partner with public health agencies

Communities are able to take action on the factors that shape health.

But they can't do it alone.

Community-based solutions rely on multi-sectoral collaborations ensuring varied approaches to improving community health equity and well-being.

Using evidence to drive action

Recommendation

A public–private consortium should create a publicly available repository of evidence and provide **technical assistance** to inform and guide efforts to promote health equity at the community level.

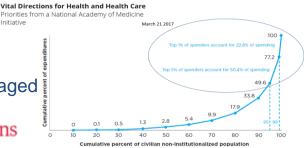
The report provides existing models and examples.

Partners in promoting health equity

Communities in Action:
Pathways to Health Equity

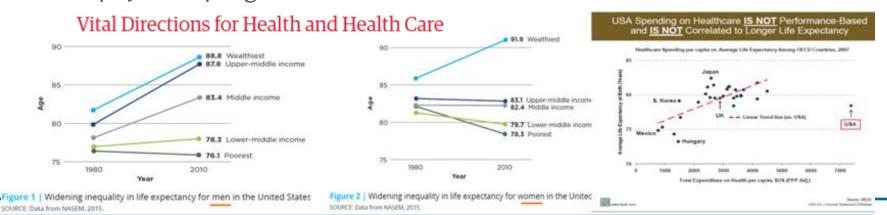
Top 1%
21.4 % of pop ~ (\$88K per yr.)
Disproportionately socially disadvantaged
Bundled Payment initiative

Vital Directions



Recommendation

- Government/non-government payers and providers should expand policies aiming to improve the quality of care, improve population health, and control health care costs to include a specific focus on improving population health for the most vulnerable and underserved.
- The Centers for Medicare & Medicaid Services could undertake research on payment reforms that could spur accounting for social risk factors in valuebased payment programs it oversees.



Partners in promoting health equity

Recommendation

Anchor institutions* should make expanding opportunities in their community a strategic priority. This should be done by:

- Addressing multiple determinants of health on which anchors can have a direct impact or through multi-sector collaboration; and
- Assessing the negative and positive impacts of anchor institutions in their communities and how negative impacts may be mitigated.

^{*}Anchor institutions include: health care organizations, universities, and businesses based in a communities, employing residents, etc.

Policies to support community solutions

Recommendation

Hospitals and health care systems should focus their community benefit dollars to pursue long-term strategies to

- build healthier neighborhoods
- expand access to housing
- drive economic development and
- advance other upstream initiatives aimed at eradicating the root causes of poor health



Communities in Action: Pathways to Health Equity

Vital Directions for Health and Health Care

Community Driven!



Bryant market mural, 2011, community mosaic project designed by Sharra Frank. Blueprint for Action, Minneapolis, MN.



Two of WE ACT's rallying in 1988 to protest the North River Sewage Treatment Plant. **WE ACT, West Harlem, NY.**

For the full report, slides, and related resources, visit nationalacademies.org/promotehealthequity

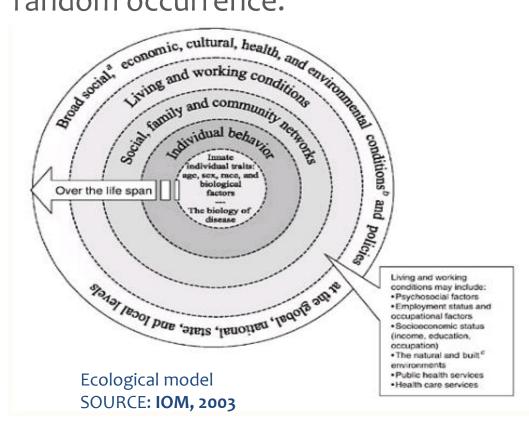
Contact: Amy Geller, Study Director, ageller@nas.edu

Backup Slides

Conclusion

The evidence is that health inequities are the result of more than individual choice or random occurrence.

They are the result of the historic and ongoing interplay of inequitable structures, policies, and norms that shape lives.



Partners in promoting health equity

Recommendation

- Health sector organizations should build internal capacity to effectively engage community development partners and to coordinate activities that address the social and economic determinants of health.
- Play a convening or supporting role with local community coalitions to advance health equity.