

NAM EXECUTIVE LEADERSHIP NETWORK
FOR A CONTINUOUSLY LEARNING HEALTH SYSTEM
Winter 2017 Update

Colleagues: Thank you for your involvement in the Executive Leadership Network (ELN). The ELN operates under the auspices of the National Academy of Medicine (NAM) Leadership Consortium for a Value & Science-Driven Health System to strengthen the ongoing communication, collaboration, and synergy among executive-level stakeholders with common interests in developing the capacity, infrastructure, and culture necessary to drive continuous learning and improvement within and across health care delivery systems.

NAM MEETINGS OF INTEREST TO NETWORK PARTICIPANTS

- **Models of Care for High-Need Patients: Workshop 3** – focus: advancing approaches, policies, and tools to enhance the spread of successful models of care delivery (co-sponsor: Peterson Center on Healthcare; October 21, 2016; [summary](#))
- **Optimizing Strategies for Clinical Decision Support Meeting No. 2** – focus: to explore and discuss opportunities and practical strategies for improving clinical decision support practices and adoption (co-sponsor: Office of the National Coordinator; October 27, 2016; [summary](#))
- **Clinical Effectiveness Research Innovation Collaborative** – focus: the characteristics and operationalization of open science. (November 3, 2016; [summary](#))
- **Digital Learning Collaborative** – focus: the potential, and rate limiting steps, of clinicians serving as partners and leaders in realizing the digital learning community. (December 1, 2016; [summary](#))
- **Care Culture and Decision-Making Innovation Collaborative** – focus: consideration of a guiding framework for a culture of patient and family engaged care. (December 7, 2016; [summary](#))
- **NAM Action Collaborative on Clinician Well-Being and Resilience** – focus: planning meeting to determine focus areas and a possible set of activities to: improve baseline understanding across organizations of challenges to clinician well-being; raise visibility of clinician stress and burnout, and; find evidence-based, multidisciplinary solutions to reverse these trends, leading to improvements in patient care by caring for the caregiver. (January 6, 2017; [website and listserv signup](#))

NAM COLLABORATIVE PROJECTS INVOLVING NETWORK ISSUES

- **ELN Website.** We are pleased to note the launch of an [ELN page](#) on the NAM website. The ELN page contains NAM content of interest to executive leaders, and a link to join the network. Please be in touch with your suggestions on what would be most useful to support your work, and please share the link with your c-suite colleagues: nam.edu/ELN
- **Vital Directions for Health and Health Care.** Guided by an 18-member steering committee, more than 100 leading researchers, scientists, and policy makers provide expert guidance on 19 priority areas for U.S. health policy, organized around three overarching goals: better health and well-being; high-value health care; and strong science and technology. A synthesis publication is in development containing streamlined information and clear priorities for the presidential Administration, as well as other policy makers and the public. ([website and listserv signup](#))
- **Clinician well-being and resilience.** The National Academy of Medicine’s Action Collaborative on Clinician Well-Being and Resilience provides a venue for collaborative activities to advance solutions that address trends in clinician stress, burnout and suicide, and to ultimately improve patient care and outcomes. Interested representatives from the ELN are invited to participate. ([website and listserv signup](#))
- **Interoperability.** NAM is exploring strategic activities to improve synergy among health systems as they engage their common interests in broad interoperability of health data, through efforts to harmonize standards, technologies, policies, and purchase specifications within and across health systems. Interested representatives from the ELN are invited to provide their perspectives and expertise on this topic. (*in progress; contact: Marianne Hamilton Lopez*; MLopez@nas.edu)
- **Vital Signs.** Pilot efforts to implement *Vital Signs*, a National Academies report proposing a set of 15 core measures to sharpen focus and reduce burden. (*in progress; contact: Claire Wang*; CWang@nas.edu)
- Development of change management roadmaps related to the transformation to population and value-based healthcare. (*under discussion; contact: Michelle Johnston-Fleece*; MJFleece@nas.edu)
- Delivery system-specific issues related to adoption and use of clinical decision support tools. (*in progress; contact: Marianne Hamilton Lopez*; MLopez@nas.edu)
- Exemplars and characteristics of health systems that have realized a patient- and family-centered vision. (*under discussion; contact: Michelle Johnston-Fleece*; MJFleece@nas.edu)

ENGAGING WITH THE ELN

The work of the ELN is done primarily in virtual form, with ad hoc meetings and teleconferences planned based on specific project needs. We invite your engagement and input for the activities underway, and the potential topics for future activities.

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THE LEARNING HEALTH SYSTEM SERIES

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Louisiana State University Health
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Mass General Physicians Org
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Mayo Clinic, Arizona
MD Anderson Cancer Center
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UC Irvine Medical Center
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