Meeting focus: Health executive leadership for development, spread, and scaling of a continuously learning health system.

Core questions addressed:
1. Benefits: What are the specific and identifiable benefits (care, evidence, outcomes, and value) to be gained from the infrastructure envisioned? Examples from PCORnet, the National Patient-Centered Clinical Research Network?
2. Strategies: What strategic levers can health care executives use to accelerate progress?
3. Priorities: What are key action items and priorities for efforts by the NAM and PCORI to accelerate progress?

Anticipated outcome: Action agenda for tools and strategies that will aid executive leaders

8:30 am Coffee and light breakfast available

9:00 am Welcome, introductions, and meeting overview

Welcome from the NAM
Michael McGinnis, MD, MPP, National Academy of Medicine

Opening remarks and meeting overview
Joe Selby, MD, MPH, Patient-Centered Outcomes Research Institute
Eric Larson, MD, MPH, MACP, Planning Committee Chair, Group Health Research Institute

9:30 am Vision and Progress

In 2014, the NAM and PCORI partnered to explore the alignment of research with the pace and priorities of health delivery centers and systems. Multiple outcomes have resulted from this partnership, including:
- A 2014 two-part workshop series and report;
- Two research initiatives;
- The development of the NAM Executive Leadership Network;
- A 2016 meeting with health leaders, policy leaders, and researchers;
- A funding opportunity through the National Patient-Centered Clinical Research Network (PCORnet); and
- A NAM Discussion Paper.

This session will include a presentation on work to date to partner with health executives within the continuously learning health system and set the stage for exploring the next priorities for action.

**Discussion Facilitator:**
*Joe Selby, MD, MPH, Patient-Centered Outcomes Research Institute*

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<tr>
<th>Time</th>
<th>Event</th>
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<tr>
<td>10:15 am</td>
<td>Break</td>
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<td>10:30 am</td>
<td>Overview of the PCORnet Health Demonstration awardees</td>
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<td>Awarded of the PCORnet Health Demonstration project will discuss their research priorities, research and executive collaborations, and projects plans.</td>
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<td>- Identifying and Predicting Patients with Preventable High Utilization: Rainu Kaushal, MD, MPH</td>
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<td>- Automating Quality and Safety Benchmarking for Children: Meeting the Needs of Health Systems and Patients: Kathleen Walsh, MD</td>
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<td>- Variation in Case Management Programs and Their Effectiveness in Managing High-Risk Patients for Medicare ACOs: Maureen A. Smith, PHD, MD, MPH</td>
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<td>- The Impact of Patient Complexity on Healthcare Performance: Jennifer DeVoe, MD, DPhil</td>
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<td>11:45 am</td>
<td>Lunch: NAM Executive Leadership Network for a Continuously Learning Health System</td>
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<td>Participants will consider ways to leverage the NAM’s Executive Leadership Network to advance the development of executive/research collaboration and sustainability of collaborative research networks, such as PCORnet. Foci include:</td>
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<td>- What are additional venues, opportunities and strategies to engage health system leaders in continuously learning healthcare?</td>
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<td>- What are additional areas to explore for future NAM meetings and papers?</td>
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<td>- How would the results of these meetings be most effectively disseminated to health system leaders?</td>
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**Discussion Facilitator:**
*Michael McGinnis, MD, MPP, National Academy of Medicine*
1:00 pm | **Open discussion of needs, opportunities, and strategies**

Participants will consider next steps for executive/research collaboration in continuously learning health systems. Key foci include:

- The scale and spread of partnership strategies;
- Sustainability objectives and strategies for PCORnet;
- How health executives seek to further engage in evidence-generation initiatives;
- Action items for efforts by the NAM and PCORI to address outstanding barriers facing health delivery systems while enhancing and spreading best practices and promising strategies.

**Discussion Facilitator:** Eric Larson, MD, MPH, MACP, Planning Committee Chair, Group Health Research Institute

2:30 pm | **Summary and next steps**

**Comments and thanks from PCORI**

*Joe V. Selby, MD, MPH*, Patient-Centered Outcomes Research Institute

**Comments and thanks from the NAM**

*Michael McGinnis*, National Academy of Medicine

3:00 pm | **Adjourn**

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**PLANNING COMMITTEE**

*Eric B. Larson, MD, MPH, MACP*, Group Health Research Institute *Chair*

*Amy Abernethy, MD, PhD*, Flatiron
*Jonathan Finkelstein, MD, MPH*, Harvard Medical School
*Brent James, MD, MStat*, Intermountain Healthcare
*Rainu Kaushal, MD, MPH*, Weill Cornell Medicine & NewYork-Presbyterian Hospital
*Katherine M. Newton, PhD*, Group Health Research Institute
*Jonathan B. Perlin, MD, PhD, MSHA*, Hospital Corporation of America
*Joe V. Selby, MD, MPH*, Patient-Centered Outcomes Research Institute
*Nirav R. Shah, MD, MPH*, Kaiser Permanente

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